Faculty Affairs Professional Development and Diversity (FAPDD)

Tools & Resources on Faculty Recruiting

Fundamental Practices - Recommendations:

- 1. <u>Search committees</u> have diverse members (race, ethnicity and gender) for all hires.^{14, 17}
- 2. Hiring authority provides formal <u>charge</u> to committee that reinforces the importance of diversity and reiterates selection criteria.^{3, 16}
- 3. Enhance job advertisement language with updated <u>diversity statement</u> and revise language to be more inclusive.^{8, 13}

Advanced Practices – Recommendations:

- 1. Online unconscious bias training completed by search committee before launch meeting.^{5, 6}
- 4. Search committee members conduct structured interview with <u>behavior-based questions</u>.¹
- 5. <u>Post job advertisement</u> in societies for women and minorities in medicine and science in addition to more traditional channels. Department can work with their assigned recruiting consultant to develop a diverse outreach protocol.^{2, 15} To schedule, contact: <u>iusmhire@iu.edu</u>.
- 6. Appoint a search committee member as diversity advocate to help ensure that the search is consistent with <u>best practices</u>.¹⁷
- 7. Search committee chair and/or HRBP initiates an in person or online guided tour of online <u>toolkit</u> for equitable search practices.^{9, 11, 17} To schedule, contact: <u>iusmhire@iu.edu</u>
- 8. Conduct structured evaluation of CVs according to a pre-defined competencies.^{6, 7}
- 9. Ensure women and underrepresented in medicine candidates who interview on campus meet other women and underrepresented individuals during interview.¹⁶
- 10. Conduct review of department website to assess whether it displays openness to diversity and make necessary changes.¹⁷
- 11. Conduct review of department events such as grand rounds and seminar series to assess whether women and faculty of color have been equitably represented as speakers. Make a plan for necessary changes.^{10, 17}
- 12. Assess whether photos, artwork, and other artifacts in the department equitably represent women and faculty of color. Make a plan for necessary changes. ^{17, 18}
- 13. Ensure women and underrepresented in medicine trainees are aware that Chair and/or Division Director is available to meet regularly with them for purpose of developing internal pipelines to faculty. ^{3, 11, 12}

For additional resources, please visit our Faculty Recruiting Toolkit

Relevant Literature

- 1. Alonso, P., Moscoso, S., & Salgado, J. F. (2017). Structured behavioral interview as a legal guarantee for ensuring equal employment opportunities for women: A meta-analysis. *European Journal of Psychology Applied to Legal Context*, *9*(1), 15–23. https://doi.org/10.1016/j.ejpal.2016.03.002
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- 13. Schmaling, K., Blume, A., & Baker, D. (2017). Characteristics of Faculty Position Advertisements Associated with Applicant Diversity. *Journal of Higher Education Theory and Practice*, *17*(8), 10–17.
- 14. Sensoy, Ö., & Diangelo, R. (2017). "We Are All for Diversity, but. . .": How Faculty Hiring Committees Reproduce Whiteness and Practical Suggestions for How They Can Change. *Harvard Educational Review*, *87*(4), 557–580.
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