

Faculty Steering Committee Newsletter March 2022

Summary of most important takeaways from the meeting:

Please see areas of text highlighted in yellow below, which are either informational in nature or are items that require your input as a faculty member ASAP. This is particularly true of the DEI initiative for P&T that has been put forth by adminstration.

Summary of Agenda:

- 1. Approval of February minutes
- 2. Academic Standards Committee Report Michael King, PhD, and Amanda Benedaret, MD
- 3. Research Report Tatiana Foroud, PhD
- 4. Updates to Diversity Equity & Inclusion proposal for P&T Mary Dankoski, PhD
- 5. 2022-23 Election Results Christine Eckel, PhD
- 6. Adjournment

Summary of the 3-17-21 Meeting

The meeting was called to order by Christine Eckel, PhD, President-Elect of the FSC because of the current President's absence (Yar Yeap, MD).

- 1. The February Minutes were accepted by unanimous vote of the FSC.
- 2. Academic Standards Committee Update Amanda Benaderet and Michael King

The ASC meets monthly, with ad hoc meetings as needed. The committee holds an annual retreat to consider consistency among centers. Makeup of the committee: 24 members, including 4 appointed student members. Faculty include 12 appointed, 4 elected, and 2 co-chairs. Missions: Oversight of curriculum comparability and review of level 2 grade appeals. Compare phase 1 and phase 2 metrics. Grades, test scores, pass rates. Look for outliers and trends, like one campus that is performing lower or declining. Findings from AY 2021-2022: Phase 1 – no significant differences across campuses or compared to prior year. Phase 2 – some significant differences in quality of clerkship experience across campuses. No

consistent pattern. Level 2 grade appeals: these comes to the committee if the course director denies a first appeal. ASC considers whether procedures were followed, but also looks for extenuating circumstances. In 2021 there were 16 appeals; 10 were from phase 1, 14 appeals were declined. ASC also disseminates information through the CCSC annual retreat and via phase and campus deans. Grade appeals are dealt with confidentially. Goals for 2022-2023 AY: refine and review processes, incorporate multi-year campus comparability data, and continue to evaluate grade appeal process. A link to the Power-Point that was presented is included at the end of this newsletter.

3. Research Report – Tatiana Faroud

All funding is important – funding rates are up 40% in the past 5 years. NIH funding is up 60% in the last 5 years. New and competing proposal success rates are now up to about 25%. NIH ranking is important to administration. NIH ranking comes from NIH Reporter, and is sorted by institutional awards. ISM is now ranked 27th, up from 29th last year and 40th in 2012. Causes include recruiting new faculty. Top 15 Departments for funding are: Medical and Molecular Genetics, Pediatrics, Biostatistics, Emergency Medicine. Top 25 departments for funding are: Neurology, Otolaryngology, Radiology, Ob/Gyn, Orthopedic surgery, Biochemistry, Dermatology. Overall, growth in funding largely attributable to large grants. Going forward, efforts to increase funding include: recruit new faculty, increase submissions, increase proportion of proposals that are funded, increased focus on larger mechanisms. There was considerable discussion of a mismatch between faculty needs and administration goals, which led to an Action item: Dr. Eckel suggested the FSC may need to form a Task Force to look at faculty needs to better communication lines between faculty and administration. The FSC decided to form a Research Sustainability Task Force to explore a broad range of issues around faculty needs to sustain their research and to determine what kinds of things administration might be able to do to help meet these. Development of the Task Force will be ongoing. A link to the PowerPoint that was shared by Dr. Foroud is included at the end of this newsletter

4. Diversity, Equity, and Inclusion in Promotion and Tenure – Mary Dankoski

A new site has been created to help inform the faculty about the DEI initative for P&T. Information was pushed out via OFAPD newsletter and the INSCOPE, website. Thus far very few have particiapated in the anonymous survey. Thus, there is a need to get that information out to faculty. Key take-aways are included. An open comment period has been defined, anyone can comment. The open comment period will be open through end of March. All comments are confidential and will be shared with FSC. Only 11 comments have been made thus far out of 3,000 full-time faculty, so we encourage all faculty to add to the conversation. Concerns expressed so far include academic freedom, politicization of school and university, increasing demands on limited faculty time. Dr. Dankoski also stated that IUSM was not prepared to allow faculty to come up for P&T via the balanced case, such as the one that was voted upon by the IUPUI Faculty Council. Thus, DEI is something that faculty will have to demonstrate in adition to excellence in research, service, and teaching.

A link to the information site for providing feedback on the DEI initative can be found HERE.

A direct link to the survey of faculty regarding the DEI initiative can be found HERE (open only through the end of March, so please act quickly to provide your input!).

5. Faculty Election Results – Christine Eckel

Winners were shared with committee and will be announced through INSCOPE.

6. The meeting was ajourned at 1:45 pm EDT.

Faculty Steering Committee Agenda Thursday, March 17th, 2022 12:00pm-2:00pm https://iu.zoom.us/i/889237149357pwd=ZkhiWEdmUIEwZExTeGFZM05jNTZNUT09

| Topic | Time | Presenter | Discussion | Action tem/Resolut | |
|-----------------------------|--------|-------------------------------|---|------------------------|--|
| 1. Call to Order | 5 min | Christine Eckel | Approve February Minutes | 1011 | |
| 2. Committee Report | 15 min | Amanda Benaderet/Michael King | Academic Standards Update 2022 ASC Annual Report to the Facult | | |
| 3. Dean's Report Discussion | 15 min | Tatiana Foroud | Research Update 2022 03 17 Faculty Steering Committee | | |
| 4. Special Agenda Item | 15 min | Mary Dankoski | Diversity, equity and inclusion (DEI) expectations for P&T update | | |
| 5. Special Agenda Item | 5 min | Christine Eckel | Faculty Election Results | | |
| New Business/Announcements | 10 min | Lindsey Mayo | No updates this month | | |
| 7. Questions | 5 min | Christine Eckel | | | |



Academic Standards Committee (ASC) Annual FSC Report

Amanda Benaderet, MD and Michael King, PhD

ASC Co-Chairs

ASC Structure

- Meeting frequency
 - 1st Thursday of the month
 - Ad-hoc meetings as needed for grade appeal discussion
 - Annual retreat
- Committee composition
 - 24 members
 - Student members: 4 appointed
 - Faculty members: 12 appointed + 4 Elected + 2 co-chairs

ASC Mission

- Provide oversight of curricular comparability across the nine IUSM campuses
- Forum for level 2 grade appeals



Charge #1: Campus Comparability

Annual ASC Campus Comparability Retreat

Data review to identify potential trends or areas of difference

Phase 1 Metrics

Step 1 Performance (1st time exam takers)

Course Final Grade Percentages

Course Failure Rate

Course Effectiveness Ratings (Overall this course provided an effective learning experience)

Phase 2 Metrics

Step 2 CK Performance (1st time exam takers)

NBME subject examination results

Distribution of grades for required clerkships

Student ratings of required clerkships (Please rate the overall quality of your educational experience in this clerkship)



Charge #1: Campus Comparability

- AY 2020-21 Phase 1 Findings
 - Some observable differences noted in course grade percentages and course effectiveness ratings for some courses at a few campuses
 - No statistically significant areas of difference noted
 - No consistent pattern of differences across campus or compared to previous AY
- AY 2020-21 Phase 2 Findings
 - Some observable differences noted in NBME results, clerkship effectiveness ratings and grade distribution for required clerkships
 - 2 clerkships had statically significant differences in 1 campus each for quality of clerkship experience – finding was not noted in previous academic year
 - No consistent pattern across campus or as compared to previous AY



Charge #2 – Level 2 Grade Appeals

- Grade Appeal Process
- Updated Grade Appeal Procedure for AY 2021-22



Level 2 Grade Appeal Summary

- Calendar year 2021
 - 16 level 2 grade appeals
 - Phase 1 10
 - Phase 2/3 6
- Grade Appeal Outcomes
 - Declined 14
 - Approved 1 (grade converted from ID-P → AOC)
 - Other 1 (grade converted from F → I)

Information Dissemination

- Charge #1 Campus Comparability
 - CCSC annual retreat
 - Further dissemination via Phase and Campus deans
- Charge #2 Level 2 grade appeals
 - Shared with MSE, education deans and student
 - Feedback provided to course/clerkship leadership

AY 2022-23 Goals

- Continue to work with the EDA team to refine and improve campus review process
- Incorporate multi-year campus level data for current metrics and add items from GQ survey into campus comparability review at annual retreat
- Continue to evaluate Level 2 appeals using new grade appeal procedure

Thank you!





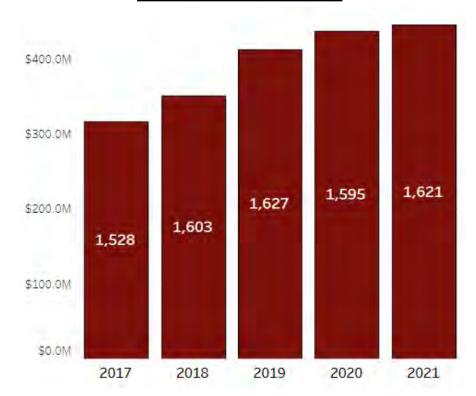
Update on Indiana University School of Medicine NIH 2021 Rankings

Tatiana Foroud, PhD

Executive Associate Dean for Research Affairs

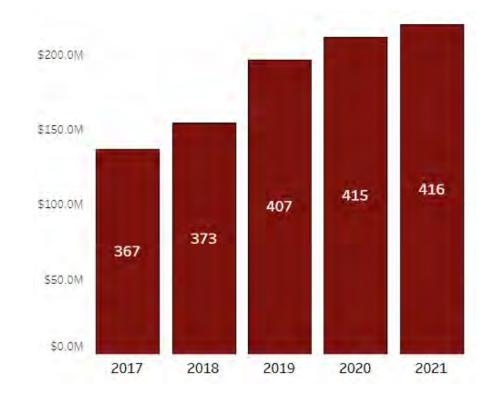
Research Funding

All Funding



√ 40% increase in all grant funding over the past 5 years

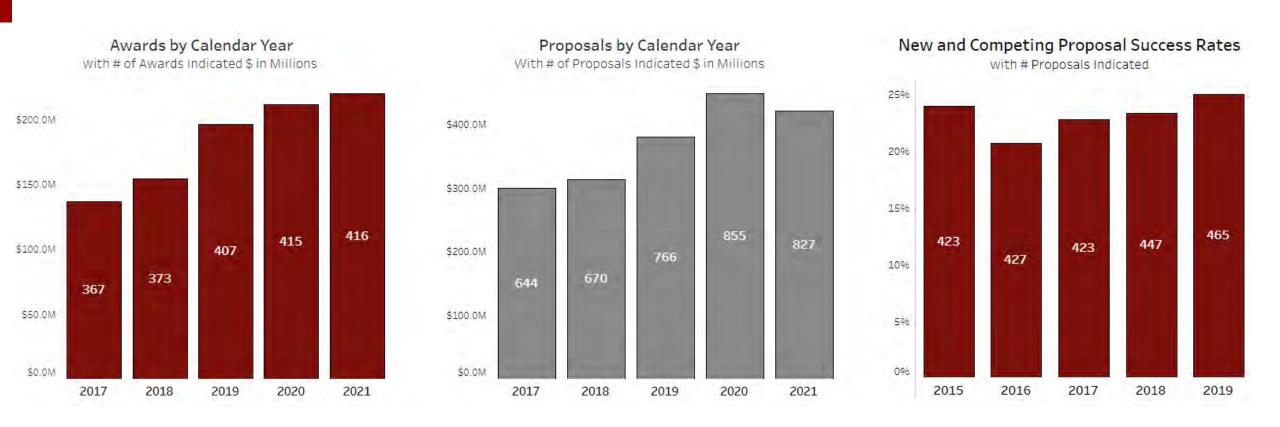
NIH Funding



√ 60% increase in NIH grant funding over the past 5 years



Metrics for NIH Grants





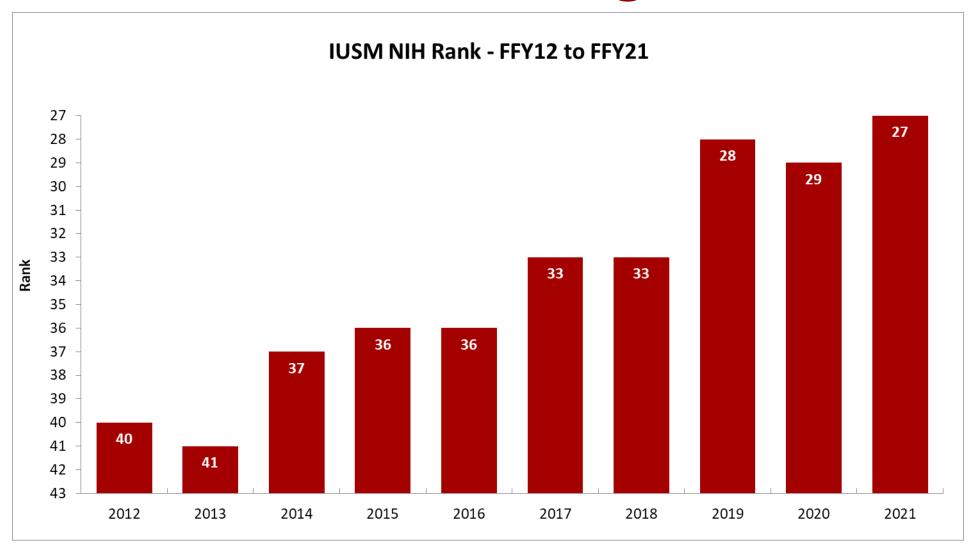
How are NIH rankings done?

IUSM ranking data

- Pulled directly from the NIH reporter (official data source) for organizations identified as "Schools of Medicine"
- Data is sorted by total institutional awards, in descending order to determine rank
- Repeatable as long as NIH reporter exists



NIH Rankings





| School Name | Public School? | FFY21 Rank | FFY21 Fundi 💌 | FFY20 Rank ▼ | FFY20 Fundir |
|--|----------------|---------------|---------------|-----------------|---------------|
| NEW YORK UNIVERSITY SCHOOL OF MEDICINE | N | 1 | \$807,710,435 | 17 | \$329,458,631 |
| UNIVERSITY OF CALIFORNIA SAN FRANCISCO | Υ | 2 | \$629,550,692 | 1 | \$601,764,262 |
| DUKE UNIVERSITY | N | 3 | \$608,453,942 | 9 | \$465,334,420 |
| WASHINGTON UNIVERSITY | N | 4 | \$576,556,160 | 7 | \$487,905,544 |
| JOHNS HOPKINS UNIVERSITY | N | 5 | \$566,920,824 | 3 | \$533,502,805 |
| UNIVERSITY OF PENNSYLVANIA | N | 6 | \$532,094,543 | 6 | \$494,238,165 |
| STANFORD UNIVERSITY | N | 7 | \$524,773,278 | 8 | \$486,514,565 |
| YALE UNIVERSITY | N | 8 | \$505,739,533 | 4 | \$511,296,794 |
| COLUMBIA UNIVERSITY | N | 9 | \$497,327,864 | 5 | \$495,776,752 |
| UNIVERSITY OF CALIFORNIA LOS ANGELES | Υ | 10 | \$494,000,577 | 2 | \$590,043,926 |
| UNIVERSITY OF PITTSBURGH AT PITTSBURGH | Υ | 11 | \$475,473,784 | 11 | \$443,239,861 |
| UNIVERSITY OF CALIFORNIA SAN DIEGO | Υ | 12 | \$427,957,682 | 12 | \$405,067,791 |
| UNIVERSITY OF MICHIGAN | Υ | 13 | \$401,993,044 | 10 | \$443,438,740 |
| MOUNT SINAI SCHOOL OF MEDICINE | N | 14 | \$400,217,277 | 14 | \$375,619,531 |
| EMORY UNIVERSITY | N | 15 | \$382,524,511 | 13 | \$394,900,315 |
| NORTHWESTERN UNIVERSITY AT CHICAGO | N | 16 | \$356,685,048 | 15 | \$356,724,304 |
| UNIVERSITY OF WASHINGTON | Υ | 17 | \$347,598,027 | 16 | \$345,293,021 |
| BAYLOR COLLEGE OF MEDICINE | N | 18 | \$344,776,654 | 19 | \$317,367,868 |
| UNIV OF NORTH CAROLINA CHAPEL HILL | Υ | 19 | \$327,249,530 | 18 | \$325,224,399 |
| UNIVERSITY OF COLORADO DENVER | Υ | 20 | \$269,600,808 | 22 | \$258,261,177 |
| UNIVERSITY OF ALABAMA AT BIRMINGHAM | Υ | 21 | \$268,382,284 | 21 | \$269,911,924 |
| UT SOUTHWESTERN MEDICAL CENTER | Υ | 22 | \$251,742,121 | 25 | \$223,312,500 |
| UNIVERSITY OF WISCONSIN-MADISON | Υ | 23 | \$241,440,849 | 30 | \$205,923,129 |
| WEILL MEDICAL COLL OF CORNELL UNIV | N | 24 | \$240,425,592 | 24 | \$227,416,890 |
| OREGON HEALTH & SCIENCE UNIVERSITY | Υ | 25 | \$237,145,604 | 23 | \$248,215,534 |
| UNIVERSITY OF MINNESOTA | Υ | 26 | \$222,969,160 | 26 | \$218,017,609 |
| INDIANA UNIVERSITY SCHOOL OF MEDICINE | Υ | 27 | \$217,970,191 | 29 | \$213,142,616 |
| UNIVERSITY OF SOUTHERN CALIFORNIA | N | 28 | \$210,370,350 | 28 | \$214,824,886 |
| UNIVERSITY OF MARYLAND BALTIMORE | Υ | 29 | \$200,947,672 | 31 | \$181,638,439 |
| UNIVERSITY OF CALIFORNIA DAVIS | Υ | 30 | \$194,020,826 | 32 | \$181,017,054 |

IUSM moved up 2 positions in ranks based on NIH funding Goal: Top 25



NIH Funding: Department Achievements

TOP 15 (4 departments)

- ✓ Medical & Molecular Genetics 8th
- ✓ Pediatrics 8th
- ✓ Biostatistics 12th
- ✓ Emergency Medicine 15th

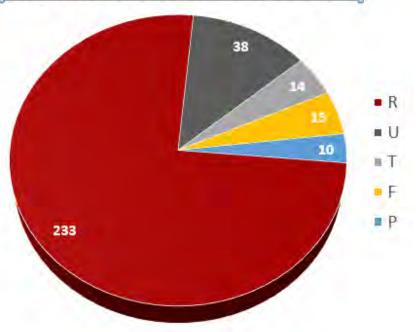
TOP 25 (8 departments)

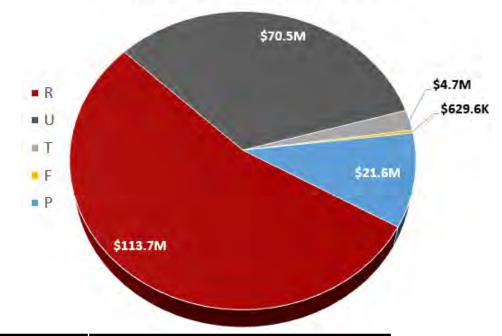
- √ Neurology 18th
- √ Otolaryngology & Head/Neck 18th
- √ Radiology 19th
- ✓ Ob/Gyn 21st
- ✓ Orthopaedic Surgery 23rd
- ✓ Biochemistry & Molecular Biology 24th
- ✓ Dermatology 25th



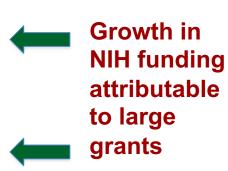
FFY21 NIH Unique Project Count by Grant Type







| | FF | Y20 | FFY21 | | |
|-----------------------------------|----------------------|---------------|----------------------|---------------|--|
| Grant Type | # Unique Projects | Total Funding | # Unique Projects | Total Funding | |
| R (Research Grants) | 234 | \$113,843,015 | 233 | \$113,718,304 | |
| U (Cooperative Agreements) | 35 | \$66,014,764 | 38 | \$70,470,175 | |
| T (Research Training) | 15 | \$5,574,911 | 14 | \$4,698,814 | |
| F (Research Fellowship) | 10 | \$434,916 | 15 | \$629,580 | |
| P (Program Project/Center Grants) | 10 | \$18,538,456 | 10 | \$ 21,554,763 | |





To Continue to Grow NIH Funding

- Recruitment of new faculty (largest gains in the past)
- Increase number of grants submitted
- Increase proportion of grants funded (by count or amount)
- Increase focus and effort on larger mechanisms (U and P)

